



PMI PORTLAND CHAPTER AGILE ROUNDTABLE LAUNCH

Presented at

Agile Roundtable

January 8, 2013

by

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Agenda

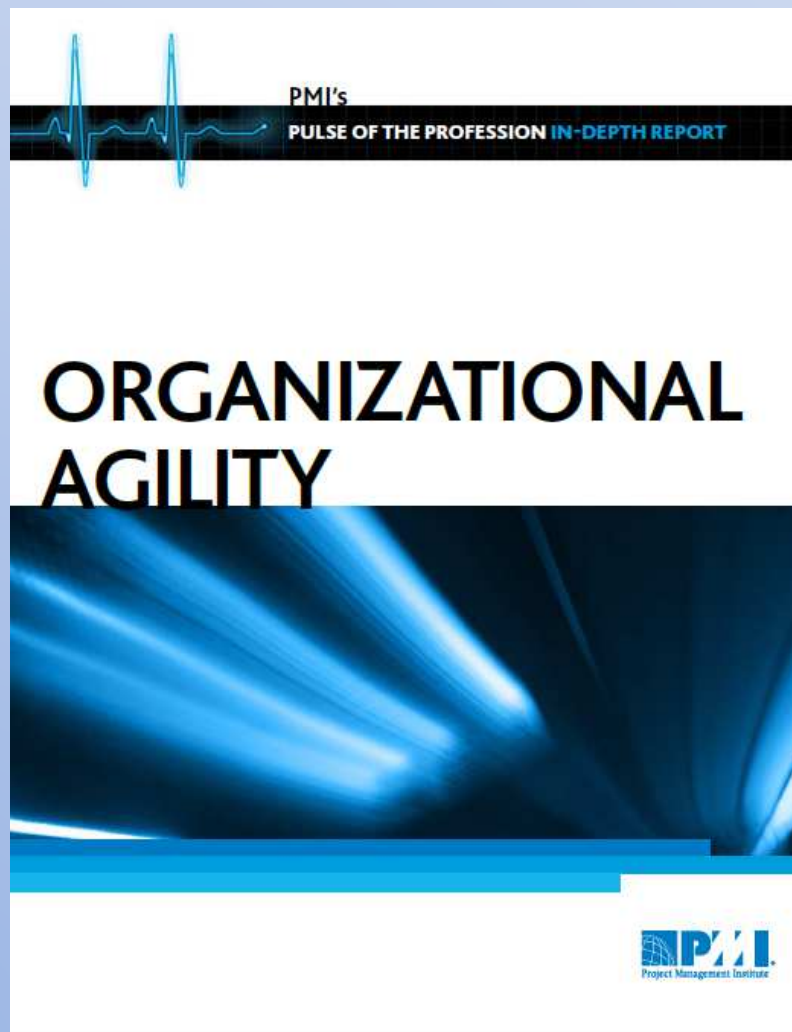
- Launch presentation – 20 minutes
- Brainstorming of topics – 20 minutes
- Affinity diagramming – 10 minutes
- Topic group review – 5 minutes
- Offers and requests – 5 minutes



Reason

- Why This?
 - Agile PM's need a place to come together to build on and practice their craft.
 - PMI-ACP's need consistent access to PDU's to keep their cert's current.
 - Scrum Masters and Agile PM's need a place to explore their roles in agile organizations.
- Why Now?
 - Creation of the PMI Global Agile Community of Practice
 - Instantiation of the PMI-ACP
 - Agile influence on PMBOK 5th Edition
 - Agile presence in the Software Extension to the PMBOK 5th Edition

Key Resources for Today



What Defines “Agility”

Seize
opportunities

Flexible

**Competitive
edge**

Responsive

Identify
market
shifts

Quick to adapt

**Maintain
fast pace**

The Practices and Characteristics of Agility



75%
Quick response to
strategic opportunities



64%
Shorter decision/
production/review cycles



59%
Focus on change
management



54%
Integrating voice
of the customer



53%
Focus on risk
management



53%
Interdisciplinary
project teams



53%
Elimination of
organization silos



51%
Contingency
planning

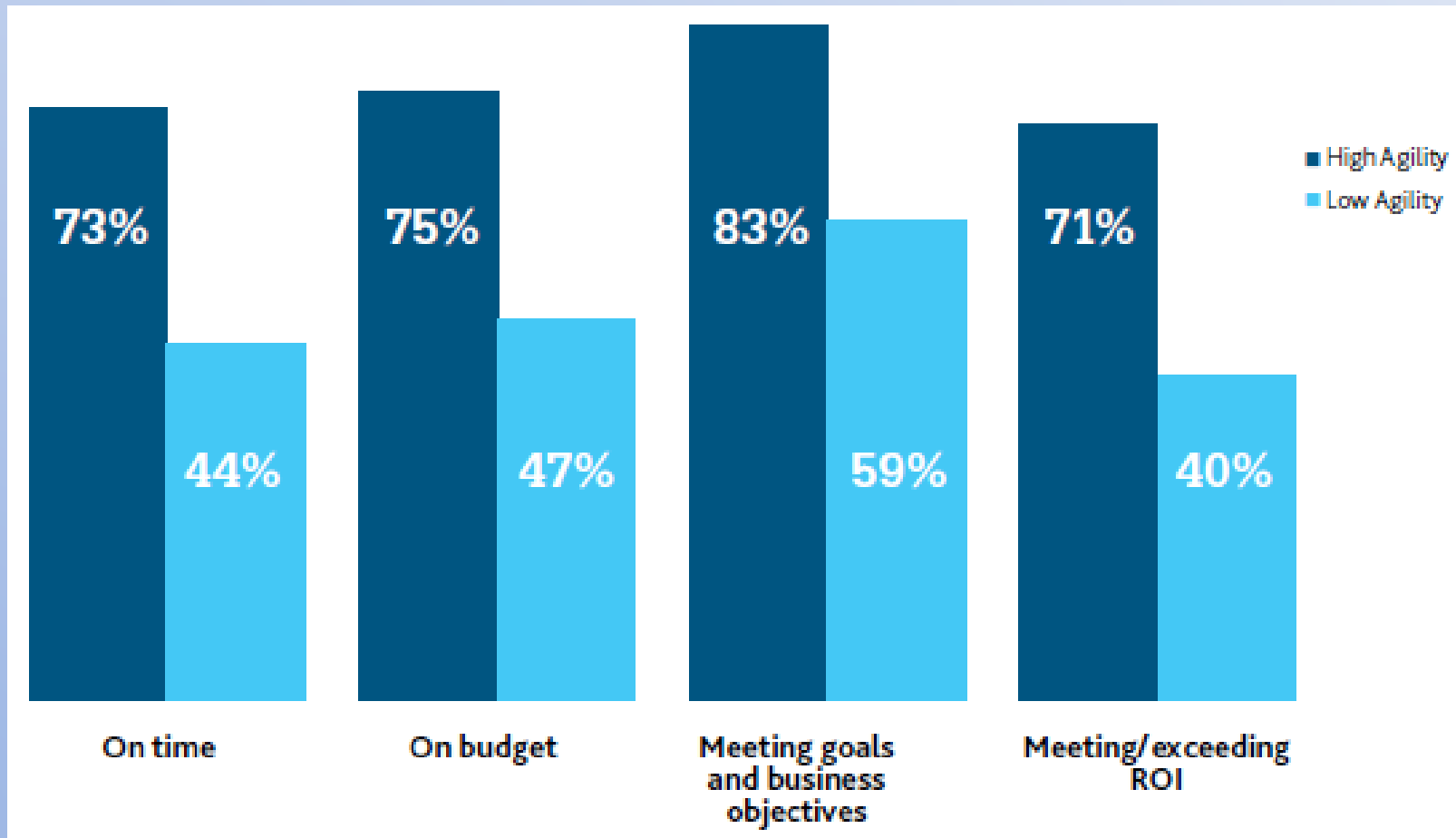


50%
Use of iterative project
management practices



46%
Leveraging
technology

Project Success Metrics by Level of Agility



PMI Certifications Overall

PMI Fact File

Statistics through 30 November 2013

More than **4 Million** *PMBOK® Guide* Editions Now in Circulation!

TOTAL MEMBERS
437,576



PMI has **280** chartered
and potential chapters
in **84** countries

CREDENTIALS/CERTIFICATIONS

Total Active Holders of:

CAPM® Certified Associate in Project Management	24,196
PMP® Project Management Professional	593,074
PgMP® Program Management Professional	985
PMI-RMP® PMI Risk Management Professional	2,507
PMI-SP® PMI Scheduling Professional	1,036
PMI-ACP® PMI Agile Certified Practitioner	4,366

PUBLISHING



4,367,716
Total copies of
all editions* of the
PMBOK® Guide
in circulation

*includes PMI-published
translations



Cutter Consortium 5 Keys to Agility

1. Simple and easy aren't the same words.
2. It's all about behaviors.
3. It's the benefits, stupid!
4. Pay attention ... real attention.
5. It's an adaptive, not technical, problem.

Cutter White Paper Recommendations

From	To
Governance	
Distributed	Centralized
"Set and forget" approval	Risk-based reviews/tranches
Report-based	Sponsor face-to-face
Cost/deadline focus	Benefits realization focus
Sponsorship	
Hands-off	Clear ownership/focus
Reactive	Proactive
Regular time-based reviews	Risk-driven reviews
Report-based	Sponsor/PM face-to-face
Project Management	
Process/document-driven	Conversation-driven
Closed planning	Open, stakeholder-driven RAP
Static business cases	Living business cases
Cost/deadline focus	Benefits/stakeholder focus
Knowing everything	Accepting ambiguity
Finance	
Cost focus	Benefits and cost focus
Delivery focus	Delivery and support costs
Year-to-year funding cycle	Multiyear funding
Audit/review role	Consulting/advisor role
Program Office	
Reporting	Facilitating
Monitoring	Coaching
Multiple standards	Minimum standards
Business group alignment	Enterprise demand/supply



Do You Need Project Managers?

Many Agilists such as Ken Schwaber have argued that one of the inevitable consequences of implementing Agile development is that ScrumMasters and product owners replace the project manager's role. While that consequence may be true for traditional project managers who have been trained to plan and track project progress, my colleagues and I have consistently found that shifting the focus of project managers toward managing the complex relationships among multiple stakeholder service providers, such as infrastructure suppliers and related projects, fills the gap that pure Agile development left open.

-- Rob Thomsett, Senior Consultant, Cutter Consortium



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Topic Generation

1. Grab some Post-it notes and a pen.
2. Draft simple topics—even a few words; one per post-it.
3. Stick the Post-it's to the wall in affinity groups.
4. Help each other along, and remember that staying within the time box is more important than an exhaustive inventory of topics.

Questions?

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